Photo: Donegal Trout Uninfred at Clean Water Fund project site

Ideal process

An analysis of barriers and solutions

Chesapeake Bay Commission Meeting January 6, 2023 Allyson GIbson, Lancaster Clean Water Partners John Cox, Lancaster Clean Water Partners







AN EMPLOYEE-OWNED COMPANY

May 2022 CBC meeting - Taking us back



Farm Tour Orientation: One Creek At A Time The Opportunities and Challenges of a Geographically Focused Approach

- Fishing Creek for exclusion fencing
- Rapid Stream Delisting



CBC challenge to presenters and partners: What would the ideal process look like?













Voices and Perspectives



Waterbody Nam Location: Investigators: Parameter Instream Cover

2. Epifaunal Substrate Well-devek

20 19

run; riffle is stream and extends two

> fashion; hinders workforce development/capacity goals of increasing pool of contractors

Funders/Federal and State Agencies Funding sources and egencies

Pennsylvania in the Balance 2022: Emerging Ideas & Recommendations

• Simplification of funding delivery

- Block grants
- Common application
- Bundled contracts
- Accelerated approvals/renewals for proven applicants
- Local funding coordinator/administrator
- Accelerate permitting process
- Tackle prevailing wage issue

Pennsylvania in the Balance 2022: Emerging Ideas & Recommendations

- Local partnership and implementation coordination
 - CAP process as the foundation
 - Local coordination/partnership management/funds coordination/administration/bundling
 - Cultivate relationships and engagement
 - The "playbook" for an effective conservation team
 - Project evaluation metrics to guide prioritization

Funding Needs/Solutions

- Common applications for grants and/or aligned language between programs
- Use a renewal process for existing grants/cooperative agreements/grant
- Block grant-style
- Sustainable funding for capacity

Regulatory Ideas

• Expedited or revised permitting categories

Social/Data Opportunities (not to be discussed today)

- Precision conservation data
- BMP verification processes





Funding Solution: Streamline language in applications/reports

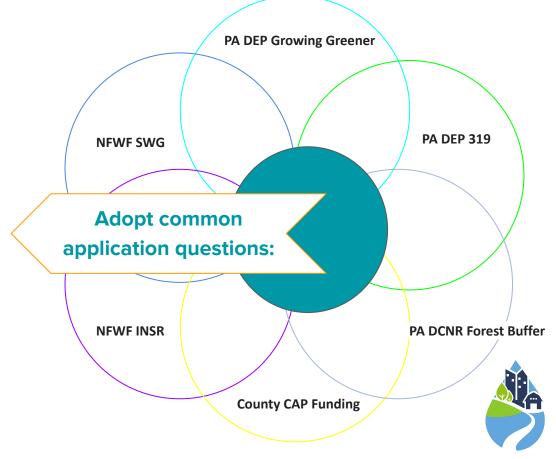
Step 1: Make minor revisions to narrative questions in grant applications from multiple programs so they're all using the same language

 Chesapeake Conservancy has researched existing applications and created a draft as a recommendation to work with agency teams

Step 2: Look at other sections to also adopt common templates/language

 Landowner agreements, narrative questions on reports, budget templates.

Step 3: Adopt a common application template



Savings:

- Estimate is organizations currently spend 40 hours per applicant per application, valued at \$5,000 each
- Opportunity cost of conservation field staff writing grant applications =
 - 2-5 new farm project prospects are missed

Workforce Development:

- Staff are more often doing the work they are really good at
- Recruits new team members because the reputation of conservation grows

Example of How You Can Help Use a Common Application

Action: In legislation when program funds are budgeted/appropriated, request use of the common application.



Funding Solution 2: Block-grant style using key roles

Pennsylvania's CAP Implementation Grant Example (image created by Jill Whitcomb, DEP)





Funding Solution 3: Renewal/addition instead of new application

CAP Coordinator contract existed for regional work \rightarrow PADEP seamlessly delivered additional dollars to the existing CAP Coordinator grant contract for additional work when new dollars became available



Benefits: Funding spent within 15 months of notice of award across a 14 county area Quick contracting with local experts who performed work Projects delivered within ~6 months of contract instead of original 2 year timeline



Funding Solution 4: Sustainable funding for capacity

Action:

- Extend contracts to suggested 5-8 year horizon for full positions
- Establish a pot of technical assistance funding that provides working capital so cash flow is not a barrier

Reminder that the current way organizations have to get capacity dollars is the crazy funding matrix or private fundraising.



Regulatory Recommendation: Explore alternative permit categories

Current complexity can be intimidating and drives people to smaller projects

Instead...

ALSO provide a pathway that encourages larger initiatives

- Allows for a system approach using the increased funding opportunities we have now
- Facilitates success with project boundaries that aren't limited by property lines or political lines



Example Project - Watershed Permit Concept

Little Conestoga Creek Blue/Green Corridor, Lancaster, PA. 1.2 million pound sediment reduction with associated N & P

- Stream restoration and floodplain restoration initially presented as 7 individual projects, 7 permits
- 40 landowners, 2.5 miles, 4 municipalities partnered with PADEP, USACE
- **End Result: One permit with 7 phases** allowed streamlined engineering work, more understandable landowner outreach, green light for construction overall, and a simpler MOU with the 4 municipalities

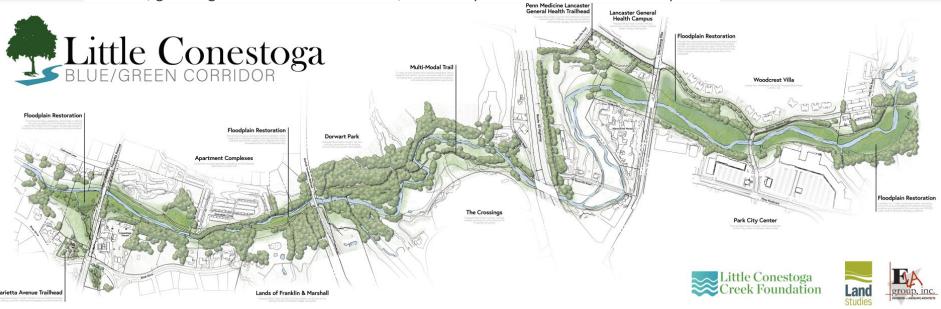






Photo credit: Conestoga River Club

